

# Summary of Operating Results for the Fiscal Year ended March 31, 2010

May 11, 2010 NEC Mobiling, Ltd.

#### Notes About This Document

Forecasts related to future business performance, one aspect of the current strategies, plans and awareness at NEC Mobiling, Ltd. described in these materials, involve risks and uncertain factors. It should be noted that actual business performance may differ greatly from these forecasts due to a variety of factors. Primary factors with an impact on actual business performance include economic conditions and social trends affecting the scope of business of the Company, trend in demand for products and services provided by the Company, pressures for price reductions due to enhanced competition, and the ability of the Company's technological capability to respond to the customer's requests. Factors with an impact on business performance are not limited to those herein described.

- \*This document has been prepared as a guide to non-Japanese analysts for their convenience only and is a translation summary of the Japanese language original.
- \*\*All brand names, product names and company names and trademarks or registered trademarks are the property of their respective owners. "TM", "R" etc. are not used in this document.

#### Contents

1. FY 2010/3 Overview of Operating Results

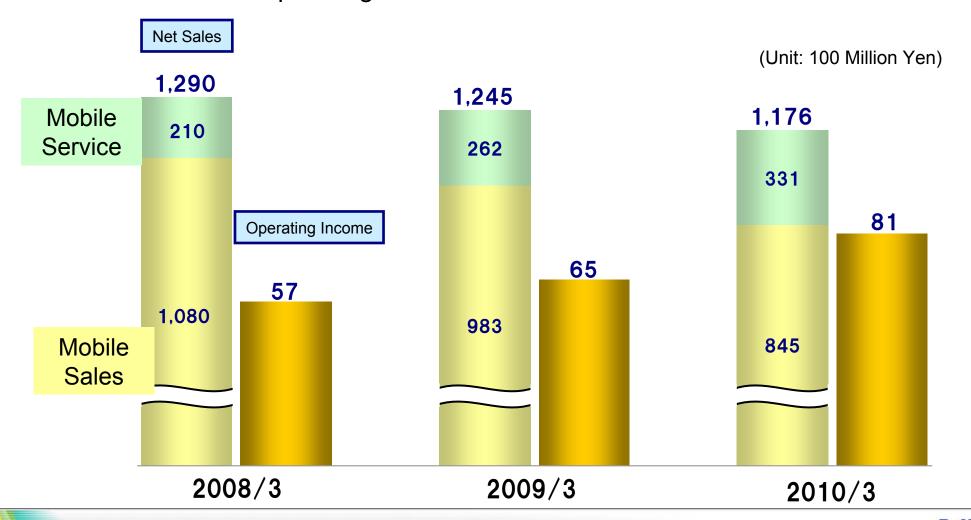
2. FY 2011/3 Development of Business



1. FY 2010/3 Overview of Operating Results

## Overview of Operating Results - Net Sales and Operating Income

Second consecutive year to posting record-high operating income Exceeded the target set forth in the Medium-Term Business Plan; ¥7 billion of Operating Income in FY2010/3



## Overview of Operating Results - Supplementary Information

(Unit: 100 mil. yen)

		2010/3			
	2009/3 Forecast as of Oct. 29, 2009 Results			YoY C	hange
			Results	Amount	%
Net Sales	1,245	1,140	1,176	-69	-6%
Operating Income	65.2	78.0	81.2	16.0	+24%
(%)	(5.2%)	(6.8%)	(6.9%)	_	_
Ordinary Income	67.5	0.08	82.2	14.7	+22%
(%)	(5.4%)	(7.0%)	(7.0%)	_	_
Net Income	33.2	45.5	46.1	12.9	+39%
(%)	(2.7%)	(4.0%)	(3.9%)	_	_
ROE (%)	11.0%	13.8%	14.0%		
Free Cash Flow (100 mil. yen)	49.7	40.0	* -2.9		
Annual Dividend Per Share	60.00 Yen	75.00 Yen	85.00 Yen		
Number of Employees	1,018	1,035	1,027		

\*49.5 100 mil.-yen of payment for the stock acquisition of a certain company are included.



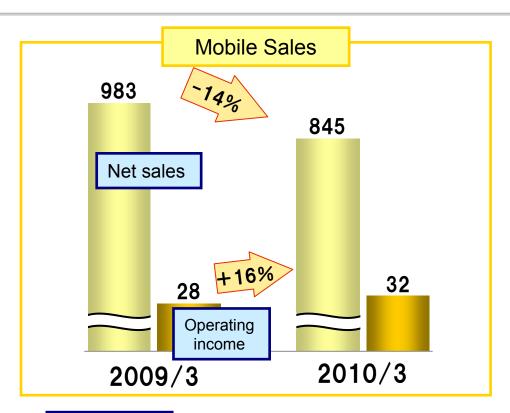
Page 6

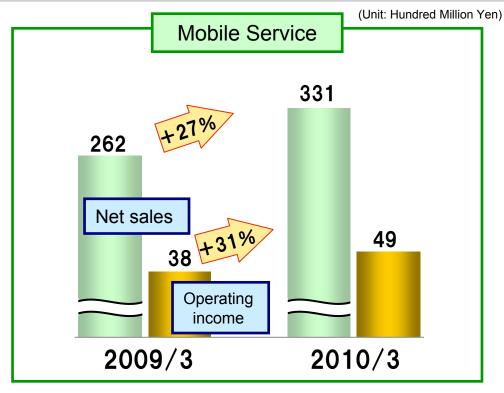
## Overview of Operating Results - By Business Segment

(Unit: 100 mil. yen)

			2010/3			
		2009/3	Forecast as of Oct. 29, 2009	Results	YoY C	hange
Net Sales		1,245	1,140	1,176	-69	-6%
	Mobile Sales	983	830	845	-138	-14%
	Mobile Service	262	310	331	69	+27%
Operating Income		65.2	78.0	81.2	16.0	+24%
	Mobile Sales	27.6	32.0	32.0	4.4	+16%
	Mobile Service	37.6	46.0	49.2	11.6	+31%

#### Overview of Operating Results – Net Sales and Operating Income by Segment





#### Net sales

A 10% drop in the number of handsets sold

#### Operating income

- Improved profitability of low-profit businesses
- Actions by individual retail outlets to maximize profit and minimize loss

#### Net sales

Higher demand for handset repairs

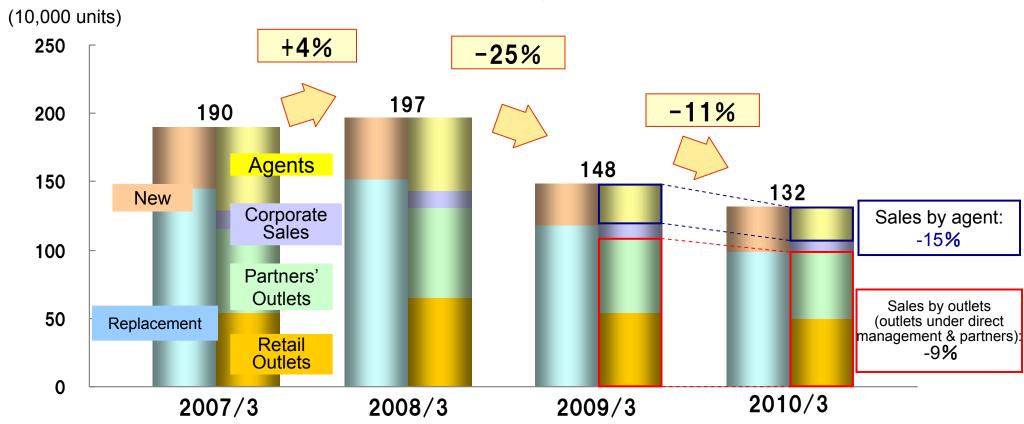
#### Operating income

Higher profit due to higher sales



## Number of Mobile Phones sold by NEC Mobiling

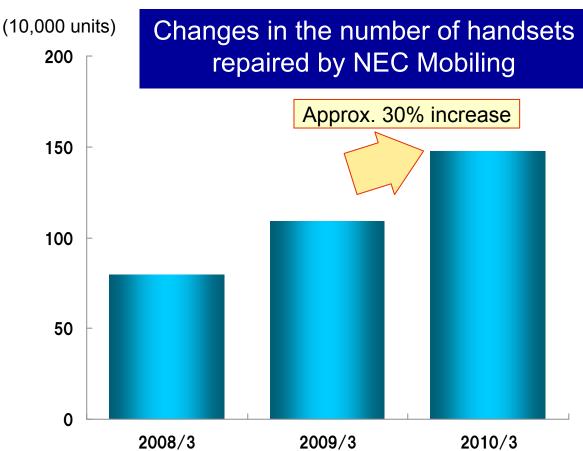
- Focused efforts to sell smartphones/other high-end models and data communication cards
- An 11% decrease in the overall number of handsets sold; a 9% decrease in the number of handsets sold through retail outlets



## Number of Repaired Mobile Phone Handsets

Higher handset purchase prices caused by a new pricing scheme

Enhanced guarantees for handsets offered by mobile phone network operators



A significant surge in the number of handsets brought in for repairs

docomo

- DoCoMo Premier Club Anshin Support (no monthly charge)
- Mobile Phone Protection & Delivery Service
  - Monthly charge: ¥315
  - Over 25 million subscribers (as of February 2010)

Changes in Mobile Phone Protection & Delivery Service subscribers (cumulative)

Year	Date	No. of Subscribers	
2006	July 1	Service Launch	
2007	Dec. 24	Over 2 million	
2008	Aug. 9	Over 10 million	
2009	July 1	Over 20 million	
2010	Feb. 14	Over 25 million	

## Expanding Sales Channels, M&A

#### M&A

Dir Shops / Partners Distribution map

6

25

Company Name : Matsuhaya Corporation, Ltd.

**Net Sales** : 10.5 billion yen Operating Income: 700 million yen

2009/3

#### **Shop Network**

	2000/0			
Name	Dir. Shops	Partners	Total	
DOCOMO Shops	101	103	204	
Others	5	3	8	
Total	106	106	212	



Chugoku

Shikoku

**Kyushu** 

12

13

13



:Dir Shops

:Partners

:Group Shops

1-9 Shops 10-19 Shops

Kansai

20-29 Shops

3 2

Tohoku

Hokkaido



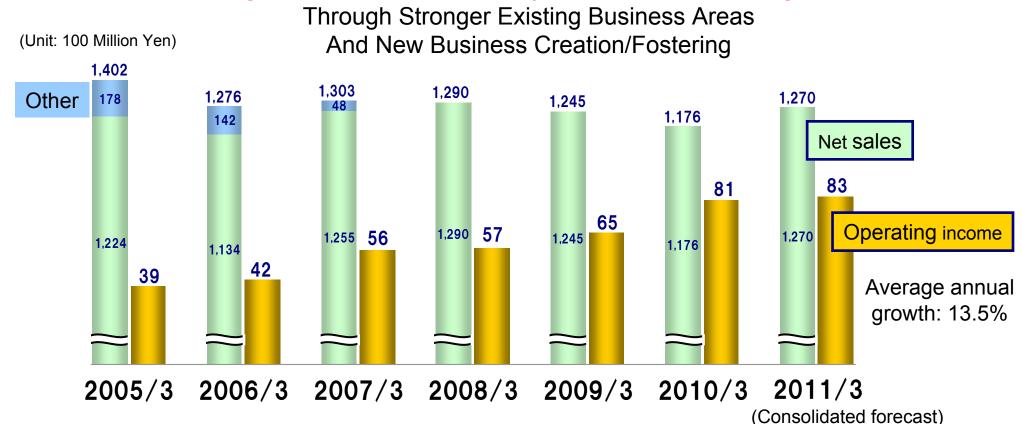
**Matsuhaya Corporation** 

2. FY 2011/3 Development of Business

## **Basic Principle**

Aiming to be a company that outshines all in the course of preparation for the arrival of a highly sophisticated ICT society

### Aiming at six consecutive years of record-high profit



## FY 2011/3 Fiscal Earnings Forecast

(Unit: 100 mil. yen)

	2010/3 Result 2011/3 F			3 Forecast	
	<non-consolidated></non-consolidated>	<consolidated></consolidated>	YoY Change <amount %=""></amount>		
Net Sales	1,176	1,270	94	+8%	
Operating Income	81.2	83.0	1.8	+2%	
(%)	(6.9%)	(6.5%)	_	_	
Ordinary Income	82.2	84.0	1.8	+2%	
(%)	(7.0%)	(6.6%)	_	_	
Net Income	46.1	48.0	1.9	+4%	
(%)	(3.9%)	(3.8%)	_		
ROE (%)	14.0%	13.2%			
Free Cash Flow (100 mil. yen)	* -2.9	43.0			
Annual Dividend per Share	85.00 yen	100.00 yen		, 	
Number of Employees	1,027	1,241			

<sup>\*49.5 100</sup> mil.-yen of payment for the stock acquisition of a certain company are included.



## FY 2011/3 Fiscal Earnings Forecast - Business Segment Information

(Unit: 100 mil. yen)

		2010/3 Result	2011/3 Forecast		
		<non-consolidated></non-consolidated>	<consolidated></consolidated>	YoY Change <amount %=""></amount>	
Net Sales		1,176	1,270	94	+8%
	Mobile Sales	* 848	936	88	+10%
	Mobile Service	* 328	334	6	+2%
Ор	erating Income	81.2	83.0	1.8	+2%
	Mobile Sales	* 30.5	32.0	1.5	+5%
	Mobile Service	* 50.7	51.0	0.3	+1%

<sup>\*</sup> NEC Mbiling's ASP services for mobile phones and other mobile solution services, which were classified under the "Mobile Service Business" up to the end of the previous fiscal year (2010/3), are now classified under "Mobile Sales Business" in an effort to better reflect the business details of such services. However, the results of the ASP services for 2010/3 in the above are included in "Mobile Sales Business" for better understanding of 2011/3 forecast and are different from the results in page 7.

## Key Actions for the Mobile Sales Business

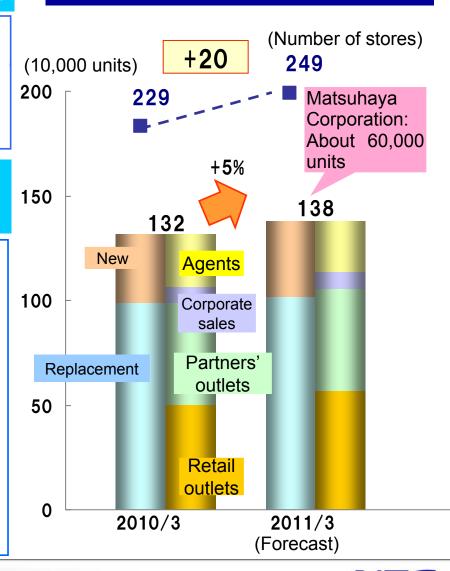
#### Sales channels and sales scale to be expanded

- Advocating M&As and partnerships
  - Synergies to be reaped with Matsuhaya Corporation
  - Winning new partners
- Corporate sales to be strengthened
  - Sales expansion for products noted for high ARPUs

## Retail outlet business for home ICT market to be expanded

- Wider range of products and services to be handled
  - Emphasis on "fusion" products and services to take advantage of the penetration of smartphones, Femtocell and Wi-Fi
  - Focus on "fusion" businesses with fixed BB
- Sales structure to be strengthened in anticipation of growth in the numbers of smartphones and other handsets with Internet connectivity
  - Consulting capability to be boosted
  - Introduction of Visual Remote Customer-support System

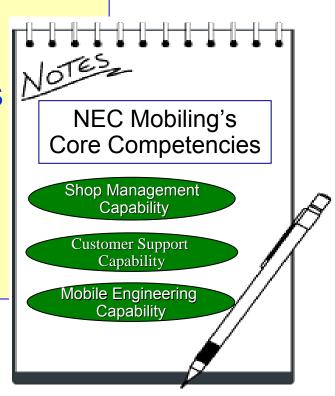
#### Number of mobile handsets sold





## Key Actions for the Mobile Service Business

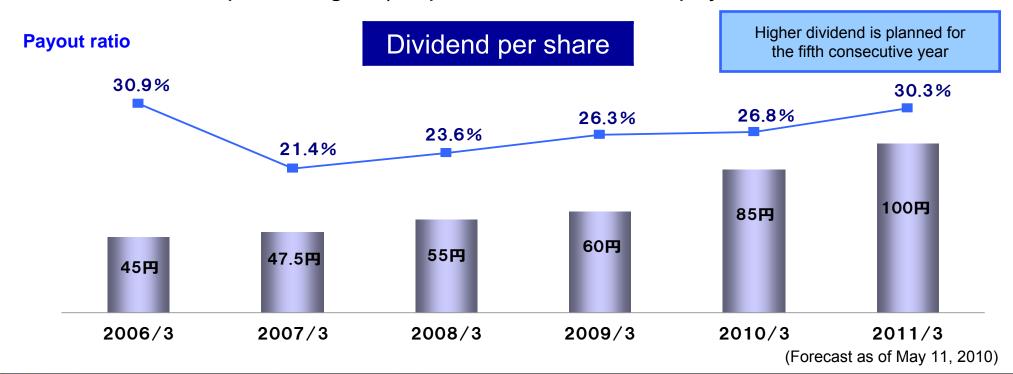
- Exploration of repair needs
   (products other than mobile handset / handsets by other venders)
- Business related to mobile communications base station systems
  - Solution business aimed at mobile network operators to be expanded
  - Business expansion anchored on signal strength tests performed at residences



#### Profit Distribution to Shareholders

#### <Policy>

- Stable dividend payouts considering around 30% to be maintained, reflecting the Company's major management priority of according respect and importance to valued shareholders
- For FY ending March 2011, an annual dividend of 100 yen per share (¥15 more than the preceding FY) is planned to reach the payout ratio of 30%.



## Empowered by Innovation

